

## Joint Cooperation Strategy Action Plan (FY 2012-14)

Paris Declaration Principles	Outcomes	Milestones & Action Points	Timeline	Responsibility	Status
<b>OWNERSHIP</b>	<b>1. GoB aid management capacity strengthened</b>  <i>Outcome champion: ERD and UNDP</i>	<b>1.1 Foreign aid policy adopted</b> <ul style="list-style-type: none"> <li>▪ Establish inter-ministerial committee</li> <li>▪ Carry out background studies, if required</li>   <li>▪ Formulate draft aid policy</li> <li>▪ Put the draft policy online for feedback</li>   <li>▪ Hold consultation meetings with different stakeholders incl. NGOs &amp; CSOs</li> <li>▪ Finalize aid policy document and get Cabinet approval</li> </ul>	June 2012 June – Nov 2012 March 2013 March - June 2013 March - June 2013 Oct. 2013	<i>Coordinator: ERD/ inter-ministerial committee</i>  <u>Others:</u> MOHFW, UNDP/ AE Project	<ul style="list-style-type: none"> <li>▪ Done</li> </ul>
		<b>1.2 Turnover of National Project Directors reduced (min. of 3 years – depending on performance)</b> <ul style="list-style-type: none"> <li>▪ Agree with MoPA and PD on reform plan to improve project implementation quality and continuity</li> <li>▪ Prepare a list of minimum criteria and pool of suitable people in consultation with concerned Line Ministry, Planning Commission and IMED</li> <li>▪ Every line ministry should identify a potential project director from the approved pool of suitable candidates at the concept stage before approval of DPP/TPP</li> <li>▪ Line Ministry to allow Executive Agencies to assign the designated PD to act as PD before the TPP/DPP is approved in case of any feasibility study or survey is required to be conducted</li> </ul>	Oct. 2012	<i>Coordinator: MoPA</i>  <u>Others:</u> PD, IMED	
		<b>1.3 Aid transparency &amp; information management capacities enhanced</b> <ul style="list-style-type: none"> <li>▪ Review options and develop a suitable IT application to track all aid flows, as well as standardize and harmonize reporting procedures</li> </ul>	July – Dec. 2012	<i>Coordinators: ERD, UNDP/AE Project</i>  <u>Others:</u> PD, PC. IMED, M/O ICT,	<ul style="list-style-type: none"> <li>▪ Options reviewed</li> </ul>

Paris Declaration Principles	Outcomes	Milestones & Action Points	Timeline	Responsibility	Status
		<ul style="list-style-type: none"> <li>▪ Institutionalize data entry process and rationalize reporting procedures</li> <li>▪ Prepare &amp; publish analytical reports on all aid flows to inform collective dialogue, decision-making and aid strategy formulation</li> <li>▪ Carry out annual development partner mapping, in order to rationalize sector support</li> <li>▪ Improve timely, electronic access to (R)ADP and related progress reports</li> </ul>	<p>Jan – March 2013</p> <p>July 2013</p>	UNDP/ASICT Project	
ALIGNMENT	<p>2. Use of country systems enhanced</p> <p><i>Outcome champion: ExComm</i></p>	<p><b>2.1 TPP/DPP process streamlined</b></p> <ul style="list-style-type: none"> <li>▪ Hold extensive consultations between concerned GoB and DP agencies</li> <li>▪ Simplify TPP/DPP formats and streamline approval process in line with ongoing PFM reform</li> <li>▪ Revised format/ process to be approved by ECNEC</li> </ul>	<p>May-July 2013</p> <p>Sept 2013</p> <p>Dec 2013</p>	<p><b>Coordinators: Planning Division &amp; ADB, JICA</b></p> <p><u>Others:</u> Finance Division, GED, LMs</p>	
		<p><b>2.2 Non-governmental development project implementation strengthened</b></p> <ul style="list-style-type: none"> <li>▪ Pursue dialogue on the wider regulatory framework for non-governmental project implementation</li> <li>▪ Facilitate adequate implementation of the regulatory framework for non-governmental project implementation by strengthening related capacities of the NGO Affairs Bureau and other concerned GoB agencies</li> </ul>	<p>March 2013</p> <p>June 2013</p>	<p><b>Coordinators: NGO Affairs Bureau &amp; USAID</b></p> <p><u>Others:</u> M/O Disaster Management &amp; Relief,</p>	
		<p><b>2.3 Public financial management system strengthened</b></p> <ul style="list-style-type: none"> <li>▪ Deepen the Medium-Term Budgetary Framework, with a focus on large-spending ministries (e.g. Health and Primary Education);</li> <li>▪ Improve the design and functionality of the integrated Budget and Accounting System (iBAS) for better quality financial reporting and budget controls;</li> </ul>	<p>Sept. 2013</p> <p>July 2013</p> <p>March 2013</p>	<p><b>Coordinators: CIDA</b></p> <p><u>Others:</u> C&amp;AG, Parliament, Finance Division, NBR</p>	

Paris Declaration Principles	Outcomes	Milestones & Action Points	Timeline	Responsibility	Status
		<ul style="list-style-type: none"> <li>▪ Enact the new VAT Act and Income Tax Act by Parliament to provide the legal framework for increasing tax revenue collection;</li> <li>▪ Enact a new Audit Act aligned to international standards by Parliament to ensure independence of the Comptroller and Auditor General and provide the institution with higher administrative and financial authority;</li> <li>▪ Ensure that important objections from audit reports disposed in Parliament are resolved and funds recovered where appropriate.</li> </ul>	<p>July 2013</p> <p>Sept. 2013</p>		
		<p><b>2.4 Procurement system strengthened</b></p> <ul style="list-style-type: none"> <li>▪ Make electronic government procurement (e-GP) fully functional at key sector agencies (RHD/Roads Division, Ministry of Communication, LGED/ Local Government Division, Ministry of LGRD and Cooperatives, REB/Power Division, Ministry of Power, Energy &amp; Mineral Resources and BWDB/Ministry of Water Resources)</li> <li>▪ Fully implement the on-line procurement performance monitoring system (PROMIS) at key agencies (RHD, LGED, REB and BWDB)</li> <li>▪ Increase financial delegation for approval of contracts</li> <li>▪ Strengthening capacity of procurement staff of line ministry/ agency</li> </ul>	<p>Dec. 2012</p> <p>Sept. 2012</p> <p>July 2012 Continue...</p>	<p><b>Coordinators:</b> <b>CPTU &amp; WB</b></p> <p><u>Others:</u> RHD LGED, REB, BWDB, BBA, RHD, LGED, REB, MOHFW, BWDB, Power Division, Finance Division, Line Ministries</p>	
		<p><b>2.5 Use of <i>parallel</i> PIUs reduced</b></p> <ul style="list-style-type: none"> <li>▪ LCG WGs to review the current use of PIUs in their respective sector</li> <li>▪ Reduce parallel PIUs in line with Paris Declaration target</li> </ul>	<p>Sept. 2012</p> <p>Dec. 2013</p>	<p><b>Coordinator:</b> <b>AEWG</b></p> <p><u>Others:</u> LCG WGs, DPs</p>	

Paris Declaration Principles	Outcomes	Milestones & Action Points	Timeline	Responsibility	Status
		<p><b>2.6 Comprehensive, sector-wide capacity development strategy developed in at least 2 sectors</b></p> <ul style="list-style-type: none"> <li>▪ LCG Co-Chairs to identify pilot sectors in consultation with their respective constituency</li> <li>▪ Identify/ organize suitable TA to finance capacity assessment</li> <li>▪ LCG WGs to develop/ agree on assessment methodology. Relevant WGs to provide feedback on assessment methodology especially on cross cutting themes like gender.</li> <li>▪ Carry out capacity assessment</li> <li>▪ Formulate sector-level capacity development strategies</li> </ul>	<p>Oct. 2012</p> <p>Nov. 2012</p> <p>July 2013</p> <p>June 2013</p> <p>Nov 2013</p>	<p><b>Coordinator:</b> <i>EU (Education) &amp; Germany (Climate Change)</i></p> <p><b>Others:</b> Power Division, MOHFW, M/O Primary and Mass Education, LCG Co-Chairs, DPs, LMs LCG WGs</p>	
		<p><b>2.7 Social Protection Strategy formulated</b></p> <ul style="list-style-type: none"> <li>▪ Establish basic institutional framework</li> <li>▪ Formulate draft strategy</li> <li>▪ Hold consultations on the draft strategy</li> <li>▪ Consolidate comments and adopt final strategy</li> </ul>	<p>Jan-May 2013</p> <p>Jan-Aug 2013</p> <p>Sept 2013</p> <p>Oct 2013</p>	<p><b>Coordinator:</b> GED, WB, UNDP</p> <p><b>Others:</b> Cabinet Division, M/O Agriculture, M/O Disaster Management &amp; Relief, M/O Social Welfare, M/O Women and Children Affaires, UNDP, AusAID, DFID, WFP, UNICEF</p>	
<b>HARMONIZATION</b>	<p><b>3. Sector support rationalized</b></p> <p><i>Outcome champion: EU</i></p>	<p><b>3.1 Experiences with different aid delivery approaches and aid modalities in Bangladesh reviewed</b></p> <ul style="list-style-type: none"> <li>▪ Develop assessment framework</li> <li>▪ Review existing PBAs, trust funds, etc.</li> <li>▪ Capture lessons learned and formulate a set of guidelines to inform choices about mechanisms for aid delivery</li> </ul>	<p>Nov. 2012</p>	<p><b>Coordinator:</b> <i>ERD &amp; UNDP/ AE Project</i></p> <p><b>Others:</b> Finance Division, LMs, PC, UNDP</p>	

Paris Declaration Principles	Outcomes	Milestones & Action Points	Timeline	Responsibility	Status
		<b>3.2 Joint risk management framework established in at least 2 sectors</b> <ul style="list-style-type: none"> <li>• LCG Co-Chairs to identify pilot sectors in consultation with their respective constituency, i.e. concerned Agency/Ministry and DPs</li> <li>▪ Identify/ organize suitable TA to finance framework development</li> <li>▪ Develop risk management framework under guidance from LCG WGs and in consultation with concerned stakeholders</li> </ul>	Oct. 2012  Nov. 2012  Feb. 2013	<b>Coordinator:</b> <b>FAO</b>  <u>Others:</u> Power Division, LCG Co-Chairs, DPs, GED, LMs LCG WGs	
		<b>3.3 LCG mechanism strengthened</b> <ul style="list-style-type: none"> <li>▪ Carry out review of LCG WGs</li> <li>▪ Organize workshop for LCG WG Co-Chairs to exchange lessons learned</li> <li>▪ Increase results-orientation of WGs and explore options for new programme-based approaches</li> </ul>	July 2012 Oct. 2012	<b>Coordinator:</b> <b>LCG Plenary Co-Chairs</b> ERD, GED, UNDP LCG WGs, M/O Disaster Management & Relief,	<ul style="list-style-type: none"> <li>▪ Review report prepared</li> </ul>
MANAGING FOR DEVELOPMENT RESULTS	4. Results monitoring improved  <i>Outcome champion: DFID &amp; Sweden</i>	<b>4.1 Annual progress review against DRF</b> <ul style="list-style-type: none"> <li>▪ Hold discussion during LCG Plenary (Q1), incl. CSOs, academia, LCG WGs</li> <li>▪ Operationalize third party monitoring of 5-Year-Plan</li> </ul>	July 2013 and 2014	<b>Coordinator:</b> <b>GED and IMED, ExComm</b> <u>Others:</u> Power Division, DPs, LCG WGs	
		<b>4.2 Sector-level development results frameworks agreed and monitored by line ministries together with LCG working groups</b> <ul style="list-style-type: none"> <li>▪ LCG WGs to review sector/ thematic results frameworks and existing monitoring arrangements, including the status of gender integration,</li> <li>▪ Give due consideration to the alignment with DRF and ownership of each line ministry</li> </ul>	Dec. 2012	<b>Coordinator:</b> <b>FAO</b> <u>Others:</u> Power Division, Line Ministries/ LCG Working Groups/ MOHFW/ERD/MoP/GED/ IMED	
		<b>4.3 Project monitoring strengthened to capture lessons and ensure smooth project implementation</b> <ul style="list-style-type: none"> <li>▪ Institutionalize tripartite portfolio reviews</li> <li>▪ Organize regular joint projects visits &amp; formulate</li> </ul>	Sept. 2012	<b>Coordinator:</b> <b>DFID and AEWG</b>	

Paris Declaration Principles	Outcomes	Milestones & Action Points	Timeline	Responsibility	Status
		<ul style="list-style-type: none"> <li>review reports</li> <li>▪ Share evaluation report of project by donor with Government's respective ministries/departments</li> </ul>		<b>Others:</b> ERD, PC, IMED, M/O Disaster Management & Relief, DPs	
<b>MUTUAL ACCOUNTABILITY</b>	<b>5. Regular collective dialogue institutionalized</b>  <b>ExComm</b>	<b>5.1 Bangladesh Development Forum held every two years with participation from GoB Ministers and high-level representatives of development partner agencies, as well as representatives from parliament, civil society, academia and the private sector</b>	Biannually	<b>Coordinator:</b> <b>ERD</b>  Others: GED, GoB, DPs, Parliament, CSOs, academia	
		<b>5.2 LCG Plenary meetings held quarterly</b>	Quarterly	<b>LCG Plenary Co-Chairs</b>	
		<b>5.3 JCS Progress Reports submitted to LCG Plenary annually</b>	Annually	<b>AEWG</b>	
		<b>5.4 Country-level AE monitoring mechanism developed</b>	June 2012	<b>AEWG</b>	

**NOTE:** GoB and DPs will apply gender-responsive and climate change sensitive approaches in the implementation of this Action Plan, as appropriate.

**List of acronyms**

AE	Aid Effectiveness	LGED	Local Government Engineering Department
AEWG	Aid Effectiveness Working Group	LMs	Line Ministry
BWDB	Bangladesh Water Development Board	MoP	Ministry of Planning
BBA	Bangladesh Bridge Authority	MoPA	Ministry of Public Administration
BCC	Bangladesh Computer Council	MOHFW	Ministry of Health and Family Welfare
CSO	Civil Society Organization	NBR	National Board of Revenue
CPTU	Central Procurement Technical Unit	PBA	Programme-Based Approaches
C&AG	Comptroller and Auditor General	PC	Planning Commission
DP	Development Partner	PD	Planning Division
ERD	Economic Relations Division	PFM	Public Financial Management
GED	General Economics Division	TBC	To be confirmed
GFS	Government Finance Statistics	REB	Rural Electrification Board
ICT	Information Communication Technology	RHD	Roads and Highways Department
IMED	Implementation Monitoring and Evaluation Division	(R)DPP	(Revised) Development Project Proposal
IPSASB	International Public Sector Accounting Standards Board	(R)TPP	(Revised) Technical Project Proforma
LCG	Local Consultative Group	WG	Working Groups